Financial Statements Together with Report of Independent Public Accountants

For the Years Ended September 30, 2017 and 2016



SEPTEMBER 30, 2017 AND 2016

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REPORT OF INDEPENDENT PUBLIC ACCOUNTANTS

Board of Directors of Independence Now, Inc.

Report on the Financial Statements

We have audited the accompanying statements of financial position of Independence Now, Inc. (Independence Now) as of September 30, 2017 and 2016, the related statements of activities and changes in net assets and cash flows for the years then ended, and the related notes to the financial statements.

Management's Responsibility for the Financial Statements

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

Auditor's Responsibility

Our responsibility is to express an opinion on these financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audits to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Independence Now, Inc. as of September 30, 2017 and 2016, and the changes in its net assets and its cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

Other Matters

Our audits were conducted for the purpose of forming an opinion on the basic financial statements as a whole. The accompanying schedules of functional expenses for the years ended September 30, 2017 and 2016, are presented for purposes of additional analysis, and are not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements. The information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the information is fairly stated in all material respects in relation to the basic financial statements as a whole.

SB & Company, IfC

Hunt Valley, Maryland May 2, 2018

Statements of Financial Position As of September 30, 2017 and 2016

	2017			2016		
ASSETS						
Current Assets						
Cash and cash equivalents	\$	451,614	\$	482,666		
Investments		696,347		645,931		
Grants and contracts receivable, net		182,648		134,115		
Prepaid expenses and other current assets		3,345		13,676		
Total Current Assets		1,333,954		1,276,388		
Security deposit		7,624		7,824		
Property and equipment, net		19,910		7,542		
Total Assets	\$	1,361,488	\$	1,291,754		
LIABILITIES AND NET ASSETS						
Current Liabilities						
Accounts payable	\$	31,114	\$	27,048		
Accrued expenses		66,497		61,774		
Deferred revenue		-		21,676		
Capital lease payable, current portion		2,841		3,034		
Total Current Liabilities		100,452		113,532		
Capital lease payable, net of current portion		14,256		-		
Deferred rent		-		2,025		
Total Liabilities		114,708		115,557		
Net Assets						
Unrestricted		1,208,941		1,166,890		
Temporarily restricted		37,839		9,307		
Total Net Assets		1,246,780		1,176,197		
Total Liabilities and Net Assets	\$	1,361,488	\$	1,291,754		

Statements of Activities and Changes in Net Assets For the Years Ended September 30, 2017 and 2016

		2017		2016					
	Unrestricted	Temporarily Restricted	Total	Unrestricted	Temporarily Restricted	Total			
Support and Revenue									
Federal grants	\$ 752,177	\$ 12,652	\$ 764,829	\$ 798,859	\$ -	\$ 798,859			
Other grants	252,175	21,850	274,025	314,248	3,679	317,927			
Fee for service	220,829	-	220,829	197,351	-	197,351			
Contributions	5,805		5,805	1,159	-	1,159			
Investment income, net	50,416	-	50,416	35,996	-	35,996			
Other revenue	68,815	-	68,815	16,625	-	16,625			
Total	1,350,217	34,502	1,384,719	1,364,238	3,679	1,367,917			
Net Assets Released from Restrictions	5,970	(5,970)	-	1,761	(1,761)	-			
Total Support and Revenue	1,356,187	28,532	1,384,719	1,365,999	1,918	1,367,917			
Expenses									
Program services:									
Independent Living	276,451	-	276,451	385,928	-	385,928			
Community Services	583,600	-	583,600	628,947	-	628,947			
Work Incentives Planning and Assistance	236,967	-	236,967	265,506	-	265,506			
Total program services	1,097,018	-	1,097,018	1,280,381		1,280,381			
Supporting services:									
General and administrative	217,118	-	217,118	37,304	-	37,304			
Total Expenses	1,314,136	<u> </u>	1,314,136	1,317,685		1,317,685			
Changes in Net Assets	42,051	28,532	70,583	48,314	1,918	50,232			
Net Assets, Beginning of Year	1,166,890	9,307	1,176,197	1,118,576	7,389	1,125,965			
Net Assets, End of Year	\$ 1,208,941	\$ 37,839	\$ 1,246,780	\$ 1,166,890	\$ 9,307	\$ 1,176,197			

Statements of Cash Flows For the Years Ended September 30, 2017 and 2016

	 2017	 2016
Cash Flows from Operating Activities		_
Changes in net assets	\$ 70,583	\$ 50,232
Adjustments to reconcile changes in net assets		
to net cash from operating activities:		
Depreciation and amortization expense	5,388	5,621
Unrealized investment gains, net	(38,687)	(26,480)
Effects of changes in non-cash operating		
assets and liabilities:		
Grants and contracts receivable, net	(48,533)	48,747
Prepaid expenses and other current assets	10,331	(11,695)
Security deposit	200	(200)
Accounts payable	4,066	889
Accrued expenses	4,723	(9,602)
Deferred revenue	(21,676)	8,617
Deferred rent	(2,025)	2,025
Net Cash from Operating Activities	(15,630)	68,154
Cash Flows from Investing Activities		
Purchases of Investments	 (11,729)	 (9,516)
Cash Flows from Financing Activities		
Purchase of property and equipment	-	(2,729)
Payments on capital leases	(3,693)	(3,644)
Net Cash from Financing Activities	 (3,693)	(6,373)
Net change in cash and cash equivalents	(31,052)	52,265
Cash and cash equivalents, beginning of year	482,666	430,401
Cash and Cash Equivalents, End of Year	\$ 451,614	\$ 482,666
Supplemental Disclosures		
Cash paid for interest	 680	\$ 605

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

1. BACKGROUND OF THE ORGANIZATION

Independence Now, Inc. (Independence Now) is a 501(c)3 corporation and is a consumer controlled and directed non-profit organization which provides various independent living and other services to individuals with disabilities residing in Montgomery and Prince George's counties, in Maryland.

Organized in 1994 and opened during 1995, Independence Now offers the following services:

Independent Living Services

- Independent Living Services Provides Independent Living Services to individuals with significant disabilities who reside in Montgomery and Prince George's counties so that they may live in the community. This is done primarily through peer counseling, advocacy and information and referral services. Independent living specialists meet and work with consumers on an individual basis.
- Money Follows the Person Peer Outreach Project Performs peer outreach to nursing
 facility residents in Montgomery and Prince George's counties. The purpose of this effort is
 to offer nursing facility residents information about the option to receive services in the
 community and to refer those who are interested in exploring community-based options to
 resources for information and transition assistance.

Community Services

- Assistive Technology Provides basic assistive technology to eligible individuals with significant disabilities when such services are needed to achieve the goal established under the Independent Living Plan. Assistive technology can include: aids for daily living, environmental control units, communication devices and hearing aids, etc. The program assists with purchases or repairs within the constraints of funding limits.
- Employment Services- Offers job development and job coaching to people with disabilities
 who are seeking employment and consumers of Department of Rehabilitation Services or
 Development Disabilities Council.
- Youth Leadership Forum (YLF) Hosts an annual week-long leadership training program for high school students with disabilities. Students are given the opportunity to gain skills in self-advocacy and leadership, as well as learn about resources available to them. This event and Alumni events offer networking opportunities with other students and a chance to volunteer with the YLF.

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Community Services (continued)

- Work Incentives Planning and Assistance (WIPA) WIPA assists individuals with
 disabilities and members of the aging community who receive disability benefits from Social
 Security who want to explore returning to work. People who request services receive
 individual assistance from a Certified Community Work Incentives Coordinator who helps to
 identify employment goals and options to achieve those goals.
- Supports Planning From a consumer driven and person-centered perspective we assist and support individuals to remain in community settings, transition from nursing facilities, and coordinate care. This is a Medicaid case management program for individuals on a Home and Community Based waiver.

Basis of Accounting

The accompanying financial statements of Independence Now are presented on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the financial statements and the reported amounts of support and revenue and expenses during the reporting period. Actual results could differ from those estimates.

Cash and Cash Equivalents

Independence Now considers all cash in the bank and other short-term investments with original maturities of less than 90 days to be cash and cash equivalents. Cash equivalents as of September 30, 2017 and 2016, consisted of money market funds.

Grants and Contracts Receivable, Net

Grants and contracts receivable are stated at their net realizable value and represent amounts owed to Independence Now for cost reimbursable program expenses. On a periodic basis, management evaluates its grants and contracts receivable balance and establishes an allowance for doubtful accounts, based upon management's estimate of the amounts which are ultimately realizable pursuant to the applicable terms of the various grants and commitments.

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Grants and Contracts Receivable, Net (continued)

Grants and contracts receivable are written off at the time management determines that the receivable will not be collected. The allowance for uncollectible accounts as of September 30, 2017 and 2016 was \$6,300 and \$0, respectively.

Property and Equipment, Net

Property and equipment are recorded at cost. Donated furniture and equipment are capitalized at the estimated fair market value on the date received. Property and equipment with costs in excess of \$2,500, and useful lives of more than one year are capitalized and recorded at cost. The cost of maintenance and repairs is charged to expense, as incurred. Depreciation of furniture and fixtures is recorded on a straight-line basis over the estimated useful lives of the assets ranging from five to seven years.

Fair Value Measurement and Income Recognition for Investments

Investments are stated at fair value. Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date.

Purchases and sales of securities are recorded on a trade-date basis. Interest income is recorded on the accrual basis. Dividends are recorded on the ex-dividend date. Net appreciation (depreciation) includes Independence Now's gains and losses on investments bought and sold as well as held during the year.

Accounting standards generally accepted in the United States of America establish a framework for measuring fair value. That framework provides a fair value hierarchy that prioritizes the inputs to valuation techniques used to measure fair value. The hierarchy gives the highest priority to unadjusted quoted prices in active markets for identical assets or liabilities (Level 1) and the lowest priority to unobservable inputs (Level 3).

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Fair Value Measurement and Income Recognition for Investments (continued)

The three levels of the fair value hierarchy are described below:

- Level 1 Inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the entity has the ability to access.
- Level 2 Inputs to the valuation methodology include:
 - Quoted prices for similar assets or liabilities in active markets;
 - Quoted prices for identical or similar assets or liabilities in inactive markets;
 - Inputs other than quoted prices that are observable for the asset or liability; and
 - Inputs that are derived principally from or corroborated by observable market data by correlation or other means.

If the asset or liability has a specified (contractual) term, the Level 2 input must be observable for substantially the full term of the asset or liability.

Level 3 Inputs to the valuation methodology are unobservable and significant to the fair value measurement.

The asset's or liability's fair value measurement level within the fair value hierarchy is based on the lowest level of any input that is significant to the fair value measurement. Valuation techniques used need to maximize the use of observable inputs and minimize the use of unobservable inputs.

The following is a description of the valuation methodologies used for investments measured at fair value. There have been no changes in the methodologies used as of September 30, 2017 and 2016.

Cash equivalents: include investments with original maturities of three months or less, and are rendered level 1 due to their frequent pricing and ease of converting to cash.

Stocks and mutual funds: Valued at the closing price reported on the active market on which the individual securities are traded.

The methods described above may produce a fair value calculation that may not be indicative of net realizable value or reflective of future fair values. Furthermore, while Independence Now believes its valuation methods are appropriate and consistent with other market participants, the use of different methodologies or assumptions to determine the fair value of certain financial instruments could result in a different fair value measurement at the reporting date.

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Deferred Rent

Independence Now's deferred rent liability results from escalating rent payments over the life of the lease for its current office space, which expired in 2016. Independence Now is recording rent expense over the lease period on a straight-line basis with the difference between the current year's lease payment and the straight-line lease expense being recorded as deferred rent on the accompanying statements of financial position. As of September 30, 2017, there was no deferred rent. Deferred rent was \$2,025 as of September 30, 2016.

Net Assets

Unrestricted net assets are assets and contributions that are not restricted by donors or for which restrictions have expired.

Temporarily restricted net assets are those whose use by Independence Now has been limited by donors primarily for a specific time period or purpose. When a donor restriction is met, temporarily restricted net assets are reclassified to unrestricted net assets. If a donor restriction is met in the same reporting period in which the contribution is received, the contribution (to the extent that the restrictions have been met) is reported as unrestricted net assets.

Permanently restricted net assets consist of contributions received from donors, which are subject to restrictions of gift instruments requiring, in perpetuity, that the principal be invested and only the investment income be used. Investment income earned from such contributions is temporarily restricted to support the purpose designated. As of September 30, 2017 and 2016, there were no permanently restricted net assets.

Restricted and Unrestricted Support and Revenue

Amounts received under grants and contracts are recognized as revenue when the related expenses are incurred. Funds received for services and benefits that have not yet been provided or events that have not yet occurred are recorded as deferred revenue.

Contributions received are recorded as unrestricted, temporarily or permanently restricted support, depending on the existence and/or nature of any donor imposed restrictions. Donor-restricted support is reported as an increase in temporarily or permanently restricted net assets, depending on the nature of the restriction.

Gifts of cash and other assets are reported as restricted support if they are received with donor stipulations that limit the use of these assets. When a donor restriction expires, that is, when some stipulated time restriction ends or purpose of the restriction is accomplished, temporarily restricted net assets are reclassified to unrestricted net assets and reported in the statements of activities and changes in net assets as net assets released from restrictions.

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Functional Allocation of Expenses

The costs of providing the various programs and other activities have been summarized on a functional basis in the statements of activities and changes in net assets. Accordingly, certain costs have been allocated between the program services and general and administrative services that benefit from those costs. General and administrative expenses include those expenses that are not directly identified with any other specific function, but provide for the overall support and direction of Independence Now.

Income Taxes

Independence Now is exempt from Federal income taxes under Section 501(c)(3) of the Internal Revenue Code. Accounting principles generally accepted in the United States of America provide consistent guidance for the accounting for uncertainty in income taxes recognized in an entity's financial statements and prescribe a threshold of "more likely than not" for recognition of tax positions taken or expected to be taken in a tax return. Independence Now performed an evaluation of uncertain tax positions for the year ended September 30, 2017, and determined that there were no matters that would require recognition in the financial statements or which may have any effect on its tax-exempt status. For the year ended September 30, 2017, the statute of limitations for fiscal years 2014 through 2017 remains open with the U.S. Federal jurisdiction or the various states and local jurisdictions in which Independence Now files tax returns. It is Independence Now's policy to recognize interest and/or penalties related to uncertain tax positions, if any, in income tax expense.

Accounting Changes

In August 2014, the Financial Accounting Standards Board (FASB) issued Accounting Standards Update (ASU) No. 2014-15, *Presentation of Financial Statements – Going Concern (Subtopic 205-40): Disclosure of Uncertainties about an Entity's Ability to Continue as a Going Concern.* ASU No. 2014-15 requires management to assess an entity's ability to continue as a going concern. Management should evaluate whether conditions or events, considered in the aggregate, that raise substantial doubt about the entity's ability to continue as a going concern within one year after the date that the consolidated financial statements are issued. It is effective for annual reporting in fiscal year 2017, periods ending after December 31, 2016. Management has adopted ASU No. 2014-15. Its effect is not material to the consolidated financial statements.

Recent Accounting Pronouncements

In February 2016, the FASB issued ASU No. 2016-02, *Leases (Topic 842)*, that creates a singular reporting model for leases. This standard will be effective for periods beginning after December 15, 2019.

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (continued)

Recent Accounting Pronouncements (continued)

In August 2016, the FASB issued ASU No. 2016-14, *Presentation of Financial Statements of Not-for-Profit Entities* and ASU No. 2016-15, *Classification of Certain Cash Receipts and Cash Payments*, that provides updated guidance on the reporting model for not-for-profits and the statement of cash flows. These standards are effective for periods beginning after December 15, 2017 and December 15, 2018, respectively. Management is evaluating the effects of these pronouncements on the financial statements, and will implement these pronouncements by their effective dates. Management has adopted ASU No. 2016-14 and ASU No. 2016-15. Its effect is not material to the Plan's financial statements.

Subsequent Events

Independence Now's management evaluated subsequent events and transactions through May 2, 2018, the date these financial statements were available for issue, and has determined that no material subsequent events have occurred that would affect the information presented in the accompanying financial statements or require additional disclosure.

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

3. INVESTMENTS

The following tables set forth by level, within the fair value hierarchy, Independence Now's investments at fair value:

		As of September 30, 2017										
]	Level 1	Leve	el 2	Lev	rel 3	Total					
Cash equivalents	\$	317,129	\$	-	\$	-	\$	317,129				
Stocks:												
Financial institutions		9,074		-		-		9,074				
Mutual funds:												
Equity fund		262,154		-		-		262,154				
Equity income fund		87,435		-		-		87,435				
Bond-debenture fund		20,555						20,555				
Total	\$	696,347	\$		\$		\$	696,347				

	As of September 30, 2016										
]	Level 1	Le	evel 2	Le	evel 3	Total				
Cash equivalents	\$ 316,986		\$	_	\$	-	\$	316,986			
Stocks:											
Financial institutions		6,716		-		-		6,716			
Mutual funds:											
Equity fund		226,539		-		-		226,539			
Equity income fund		76,760		-		-		76,760			
Bond-debenture fund		18,930						18,930			
Total	\$	645,931	\$	_	\$	_	\$	645,931			

Activities on investments for the years ended September 30, were as follows:

	2017			2016
Dividends and interest income	\$	11,793	\$	9,574
Net unrealized gains		38,687		26,480
Investment expenses		(64)		(58)
Total	\$ 50,416		\$	35,996

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

4. PROPERTY AND EQUIPMENT

Property and equipment consisted of the following as of September 30:

	 2017	2016	Useful Life
Furniture and fixtures	\$ 52,057	\$ 52,057	5 to 7 years
Website	5,000	5,000	5 years
			shorter of life of lease
Assets acquired under capital lease	 17,756	 15,919	or 5 years
Total	74,813	72,976	
Less: accumulated depreciation and			
amortization	54,903	65,434	
Property and equipment, net	\$ 19,910	\$ 7,542	

Depreciation and amortization expense was \$5,388 and \$5,621 for the years ended September 30, 2017 and 2016, which includes amortization expense for assets acquired under the capital lease of \$3,693 and \$3,184, respectively for years ended September 30, 2017 and 2016.

5. TEMPORARILY RESTRICTED NET ASSETS

Temporarily restricted net assets consist of the following as of September 30:

	 2017	 2016
American Disabilities Association	\$ 3,155	\$ 3,155
Developmental Disabilities Council	182	182
Aid Association of the Blind	21,849	5,970
Division of Rehabilitation Services - Independent Living	11,453	-
Youth Leadership Forum	10,535	-
Medicare Improvements for Patients and Providers Act	 6,195	
Total	\$ 53,369	\$ 9,307

6. COMMITMENTS AND CONTINGENCIES

Operating leases

In March 2016, Independence Now entered into a 5-year operating lease for its office space, which requires monthly payments of \$7,089. The annual base rent will increase by 2% each year.

Independence Now entered into an additional lease agreement in September 2016, for office space under which it is required to make monthly payments of \$950. This lease agreement was renewed for an additional year, which requires monthly payments of \$1,050.

Total occupancy costs for the fiscal years ended September 30, 2017 and 2016, was \$96,160 and \$98,239, respectively.

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

6. COMMITMENTS AND CONTINGENCIES (continued)

Capital leases

During 2017, the Organization obtained a new copier through a 5-year capital lease agreement which requires monthly payment of \$395. As of September 30, 2017 the copier was capitalized at \$17,756 and accumulated amortization was \$659.

During 2012, the Organization obtained a new copier through a 5-year capital lease agreement which required monthly payment of \$354. As of September 30, 2016, the copier was capitalized at \$15,919 and accumulated amortization was \$12,736.

Interest expense was \$680 and \$605, for the years ended September 30, 2017 and 2016, respectively.

Future minimum payments on all leases were as follows as of September 30, 2017 for the fiscal years ending September 30:

Years Ending	Capi	tal Lease	Operating Lease			
2018	\$	2,841	\$	99,332		
2019		3,201		89,537		
2020		3,607		91,328		
2021		4,065		38,367		
2022		3,383		-		
	\$	17,097	\$	318,564		

Governmental Grants

The Organization receives financial assistance from Federal agencies in the form of grants. The disbursement of funds received under these programs generally requires compliance with terms and conditions specified in the grant agreements and are subject to audit. Additionally, management has allocated costs and recognized certain revenue pursuant to their understanding of the terms of Independence Now's grants. Management's allocations of such costs are subject to retrospective reviews or audits and, accordingly, are subject to adjustment and or disallowance. Management is unable, however, to estimate whether any allocated costs may ultimately become subject to disallowance and/or whether any related revenue might not be fully realizable. Reduction of this source of support would have a significant impact on Independence Now's programs and activities. Management believes such disallowance, if any, would be immaterial.

Notes to the Financial Statements For the Years Ended September 30, 2017 and 2016

7. RETIREMENT BENEFIT PLAN

Independence Now provides a defined contribution retirement plan under section 403(b) of the Internal Revenue Code. The plan is administered by a life insurance company. Under the terms of the plan, all full and part time employees who are at least twenty one years of age and have completed ninety days of employment are eligible to participate. Employees may make contributions up to the maximum allowed by law. The plan does not allow for employer contributions.



Supplemental Schedule of Functional Expenses For the Year Ended September 30, 2017, with comparative totals for 2016

			Program So	s							
	Independent Community		Total Program WIPA Services			Seneral and inistrative	 2017 Total	2016 Total			
Salaries	\$ 156,193	\$	342,074	\$	89,614	\$	587,881	\$ 96,283	\$ 684,164	\$	704,021
Payroll taxes	14,017		31,705		6,642		52,364	6,191	58,555		65,964
Fringe benefits	17,116		16,872		5,377		39,365	8,066	47,431		51,152
Occupancy	62,660		19,478		2,706		84,844	11,316	96,160		98,239
Amortization and depreciation	-		-		-		-	5,388	5,388		5,621
Professional fees	8,286		115,705		128,479		252,470	60,363	312,833		286,120
Staff development	1,779		1,442		-		3,221	1,152	4,373		3,989
Insurance	3,334		-		-		3,334	6,621	9,955		7,411
Supplies	1,568		2,671		494		4,733	2,231	6,964		8,160
Travel	3,773		25,797		1,194		30,764	59	30,823		35,608
Postage and printing	215		37		105		357	1,632	1,989		5,822
Training and conference	1,993		12,446		-		14,439	51	14,490		10,888
Interest and bank charges	97		-		-		97	1,392	1,489		740
Membership	-		-		160		160	1,750	1,910		3,434
Equipment expense	528		3,002		-		3,530	2,325	5,855		4,169
Telephone	4,892		12,371		2,196		19,459	1,072	20,531		15,311
Bad debt expense	-		-		-		-	8,725	8,725		9,960
Fee for Service	-		-		-		-	1,950	1,950		-
Miscellaneous	-		-		-		-	551	551		1,076
Total	\$ 276,451	\$	583,600	\$	236,967	\$	1,097,018	\$ 217,118	\$ 1,314,136	\$	1,317,685

Supplemental Schedule of Functional Expenses For the Year Ended September 30, 2016

	Program Services											
	Independent Living		•		WIPA	Total Program Services		General and Administrative		2016 Total		
Salaries	\$	260,648	\$	335,082	\$	99,931	\$	695,661	\$	8,360	\$	704,021
Payroll taxes		24,538		32,828		7,762		65,128		836		65,964
Fringe benefits		16,983		24,022		7,161		48,166		2,986		51,152
Occupancy		51,846		31,480		14,913		98,239		-		98,239
Amortization and depreciation		-		-		-		-		5,621		5,621
Professional fees		10,430		138,257		129,860		278,547		7,573		286,120
Staff development		2,094		1,440		455		3,989		-		3,989
Insurance		2,617		2,911		955		6,483		928		7,411
Supplies		3,968		3,492		700		8,160		-		8,160
Travel		3,576		31,385		647		35,608		-		35,608
Postage & printing		2,009		2,122		1,612		5,743		79		5,822
Training & conference		182		10,706		-		10,888		-		10,888
Interest & bank charges		163		-		-		163		577		740
Membership		1,487		1,804		143		3,434		-		3,434
Equipment expense		1,968		2,201		-		4,169		-		4,169
Telephone		3,419		10,525		1,367		15,311		_		15,311
Bad debt expense		-		-		-		-		9,960		9,960
Miscellaneous				692				692		384		1,076
Total	\$	385,928	\$	628,947	\$	265,506	\$	1,280,381	\$	37,304	\$	1,317,685